# COMSTOCK CHARTER TOWNSHIP 2020 - 2025 CAPITAL IMPROVEMENT PROGRAM

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#### **ACKNOWLEDGEMENT**

#### **Charter Township of Comstock Board of Trustees**

Randy Thompson, Township Supervisor Michelle Mohney, Township Clerk Bret Padgett, Township Treasurer Jerry Amos, Trustee Chris Daniels, Trustee Terry McIver, Trustee Bob Pratt, Trustee

#### **Charter Township of Comstock Planning Commission**

David Burgess, Chair Jennifer Jones-Newton, Vice Chair Allan Faust, Secretary Bob Pratt, Township Board Liaison Randy Beister Sandra Katje Ron Sportel

#### Others Contributing to this CIP

Scott Hess, Township Superintendent
Dr. Linda Law, Comstock Parks and Recreation Commission Chair
Jodi Stefforia, Planning & Zoning Administrator
Vanessa Street, Parks Director

#### Preparation and Adoption of the 2020-2025 CIP

Preparing the 2020-2025 CIP followed the process as described within and was adopted by the Comstock Township Planning Commission, following a public hearing, on October 10, 2019 and by the Comstock Township Board on October 21, 2019.

#### INTRODUCTION

A Capital Improvements Plan (CIP) is a multi-year planning instrument used to identify needs and financing sources for public infrastructure improvements. The purpose of a CIP is to facilitate the orderly planning of infrastructure improvements to maintain, preserve and protect Comstock Township's existing infrastructure system and to provide for the acquisition of scheduled replacement of equipment to ensure the efficient delivery of services to the community. The CIP is also utilized to ensure that capital improvements are fiscally sound and consistent with the goals and policies of the Township Board and the residents of the community.

A comprehensive CIP is an essential tool for the planning and development of the social, physical and economic wellbeing of the community. The process is a necessary step in an organized effort to strengthen the quality of public facilities and services, provide a framework for the realization of community goals and objectives and provide a sound basis on which to build a healthy and vibrant community.

The CIP informs Comstock Township residents and stakeholders on how the Township plans to address significant capital needs over the next six years. The CIP provides visual representation of the Township's needs including maps that detail the timing, sequences, and location of capital projects. The CIP can also influence growth because infrastructure can impact development patterns.

Some of the many benefits that the CIP provides for the residents and stakeholders include the following:

- Optimize use of revenues
- Focus attention on community goals, needs and capabilities
- Guide future growth and development
- Encourage efficient government
- Improve intergovernmental and regional cooperation
- Help maintain a sound and stable financial program
- Enhance opportunities for the participation in federal and/or state programs

The projects identified in the CIP represent the community's plan to serve residents and anticipate the needs of a dynamic community. Projects are guided by various development plans and policies established by the Planning Commission, Township Board and administration.

Plans and policies include the following:

- Vision 2025 Master Plan
- Comstock Center Place Plan for Redevelopment and Prosperity
- Downtown Development and Tax Increment Financing Plan
- Parks and Recreation Strategic Plan 2015-2019
- Comstock Township Strategic Vision 2014
- Goals and Objectives of the Township Board
- Administrative policies

This plan is the prioritized 6-year investment in public structures and improvements, as recommended by the Comstock CIP Committee and the Planning Commission to the Township Board, and has been developed under the guidelines and provisions of the plans and policies of the Township. The Comstock Library is funded by a designated millage not through the General Fund of Township; as the library's CIP has not been updated for two years, it is not included in this Township CIP. Future water and sanitary sewer projects are not included as they are either not funded in the same manner as the projects in this plan and/or are still being identified. Similarly, the Fire Department is separately funded and in the process of preparing a CIP that is not ready for inclusion in this document. As the specific roads scheduled for work varies each year, the Road Commission of Kalamazoo County 10 year plan for local roads is not included in this CIP but was included in the 2018-2023 CIP.

#### MISSION STATEMENT

Preparation of the CIP is done under the authority of the Michigan Planning Enabling Act (PA 33 of 2008). The goal of the CIP should be to implement the master plan and other adopted plans of the Township to assist the community's financial planning.

The CIP is dynamic. Each year all projects included within the CIP are reviewed, a call for new projects is made, and adjustments are made to existing projects arising from changes in the amount of funding required, conditions or timeline. A new year of programing is also added each year to replace the year funded in the annual operating budget.

The CIP program should continue to develop over time by adding features to gradually improve quality and sophistication. Greater attention shall be devoted to provide more detailed information about individual project requests, program planning, fiscal analysis, fiscal policies and developing debt strategy.

#### CIP AND THE BUDGET PROCESS

The CIP plays a significant role in the implementation of a master plan by providing the link between planning and budgeting for capital projects. The CIP process precedes the budget process and is used to develop the capital projects portion of the annual budget. Approval of the CIP does not mean that the Township Board grants final approval of all projects contained within the plan. Rather, by approving the CIP, the Township Board acknowledges that these projects represent a reasonable interpretation of the upcoming needs for the community and that projects contained in the first year of the plan are suitable for inclusion in the upcoming budget as resources allow.

Comstock Township should strive to maximize resources by maintaining a balance between operating and capital budgets. A continuous relationship exists between the CIP and the annual budget. A direct link can be seen between the two documents as there should be in a strategic planning environment. Budget appropriations lapse at the end of the fiscal year as the operating budget is funded with recurring annual revenues such as taxes, licenses, fines, user fees and interest income.

#### Capital Improvements Plan Policy Group

This group reviews the policy, develops the project rating and weighting criteria, rates and weights project applications, reviews funding options and presents the recommendation to the Administrative Group.

**Township Superintendent** 

Planning & Zoning Administrator

Parks Director

Park Board Chair

**Township Supervisor** 

**Township Treasurer** 

Township Board representative (in 2019, Terry McIver)

Planning Commission representative (in 2019, Randy Beister)

#### Administrative Group

This group clarifies any issues, finalizes the ratings and brings the CIP draft forward to the Planning Commission and presents the CIP at the public hearing.

**Township Superintendent** 

Planning & Zoning Administrator

#### Planning Commission

The Planning Commission, through its representative, works with the policy group during the plan development, reviews the group's recommendation, receives public input, conducts public hearings, adopts the plan, and requests the Township Board to consider incorporating funding for the first year projects into the budget plan.

#### Township Board

As the governing body, the Township Board adopts the CIP and is encouraged to use the CIP as a tool in the adoption of the annual budget process in accordance with the governing body goals and objectives.

#### Residents

Township residents are encouraged to participate in plan development by attending the Planning Commission public hearings and the Township Board's budget workshops and public hearings. As always, communication is open between residents, the Township Board members, Planning Commissioners and staff.

#### WHAT ARE CAPITAL IMPROVEMENTS

As used in this CIP, a capital improvement project is defined as a major, nonrecurring expenditure that includes one or more of the following:

- 1. Any construction of a new facility (i.e., a public building, water/sanitary sewer mains, local roadways, cemetery, recreational facilities), an addition to or extension of such a facility, provided that the cost is \$10,000 or more and that the improvements will have a useful life of three years or more.
- 2. Any nonrecurring rehabilitation of all or a part of a building, its grounds, a facility, or equipment provided that the cost is \$10,000 or more and will be coded to a capital asset account.
- 3. Any purchase or replacement of major equipment to support community programs provided that the cost is \$5,000 or more and will be coded to a capital asset account.

- 4. Any planning, feasibility, engineering or design study related to an individual capital improvements project or to a program that is implemented through individual capital improvements projects provided that the cost is \$10,000 or more and will have a useful life of three years or more.
- 5. Any planning, feasibility, engineering or design study that costs \$20,000 or more that is not part of an individual capital improvement project or a program that is implemented through individual capital improvement projects.
- 6. Any acquisition of land for a public purpose that is not part of an individual capital improvement project or a program that is implemented through individual capital improvement projects provided that the cost is \$20,000 or more.

#### CAPITAL IMPROVEMENT PROGRAM FUNDING

Because the capital improvement projects involve the outlay of substantial funds, numerous sources are necessary to provide financing over the life of the program. Most capital funding sources are earmarked for specific purposes and cannot be transferred from one capital program to another. For example, funds raised by the Township's road millage may only be used for local road projects. The CIP has to be prepared with some projections as to the amount of money available. The following is a summary of the funding sources for projects included in a capital improvements program.

#### Enterprise (reserve) funds

In enterprise financing, funds are accumulated in advance for capital requirements. Enterprise funds not only pay for capital improvements, but also for the day-to-day operations of community services and the debt payment on revenue bonds. The community can set levels for capital projects; however, increases in capital expenditures for sewer mains, for example, could result in a surcharge on the quarterly sewage bill. Enterprise fund dollars can only be used on projects related to that particular enterprise fund, i.e., sewer system funds can only be used on sewer system projects.

#### **Bonds**

When Comstock Township sells bonds, purchasers are, in effect, lending the community money. The money is repaid with interest from taxes or fees over the years. The logic behind issuing bonds (or 'floating a bond issue') for capital projects is that the citizens that benefit from the capital improvements over a period of time should help the community pay for them. Comstock may issue bonds in two forms:

#### General Obligation (G.O.) bonds

Perhaps the most flexible of all capital funding sources, G.O. bonds can be used for the design or construction of any capital project. These bonds are financed through property taxes. In financing through this method, the taxing power of the Township is pledged to pay interest and principal to retire the debt. Voter approval is required if the community wants to increase the taxes that it levies and the amount is included in Comstock's state-imposed debt limits. To minimize the need for property tax increases, the community makes every effort to coordinate new bond issues with the retirement of previous bonds. G.O. bond are authorized by a variety of state statutes.

#### **Revenue bonds**

Revenue bonds are sold for projects that produce revenues, such as water and sewer system projects. Revenue bonds depend on user charges and other project-related income to cover their costs. Unlike G.O. bonds, revenue bonds are not included in the community state-imposed debt limits because the full faith and credit of the community back them. Revenue bonds are authorized by Public Act 94 of 1933, the Revenue Bond Act.

#### Tax Increment Financing (TIF)

TIF is a municipal financing tool that can be used to renovate or redevelop declining areas while improving their tax base. In 2019, a Downtown Development Authority (DDA) was established. The DDA prepared and the Township Board adopted a Downtown Development and Tax Increment Financing. Beginning summer 2020, the DDA is able to capture tax increments in the Comstock Center area and use those funds as they grow over the years to undertake projects in the CIP and the Downtown Development and Tax Increment Financing Plan.

#### **Millages**

The property tax is a millage that is one of the most important sources of community revenue. The property tax rate is stated in mills (one dollar per \$1,000 of valuation). This rate is applied to a property's net value, following the application of all exemptions and a 50% equalization ratio. Millages are voter-approved taxes that are specifically earmarked for a particular purpose. Comstock is also authorized to utilize millages under Public Act 206 of 1893, the General Property Tax Act.

In 2016, the Township enacted a road millage covering the entire township. The 2020 millage rate is 1.5 mills and will generate just over \$800,000 for local roads to be used for resurfacing, repair, and maintenance.

The Comstock Library has a voter-approved millage. The millage is 1.4854 mills for operations and capital expenditures.

#### **Special Assessments**

Capital improvements that benefit particular properties, rather than the community as a whole, may be financed more equitably by special assessment, i.e., by those who directly benefit. Local improvements often financed by this method include sanitary sewers and water mains.

In Comstock Township, the fire department operates with funds generated through township-wide special assessments. In 2019, the Fire Department special assessment for operations and maintenance is 3.5 mills and 0.75 mills for capital expenditures and improvements.

#### **Federal and State Funds**

The federal and state governments make funds available to communities through numerous grants and aid programs. Some funds are tied directly to a specific program. The community has discretion (within certain guidelines) over the expenditure of others. For the most part, the community has no direct control over the amount of money received under these programs.

#### **Developer Contributions**

There are occasions when capital improvements are required to serve new development. Where funding is not available for the community to construct the improvements, developers may agree to voluntarily contribute their share or install the facilities themselves so the development may go ahead.

#### **Utility Bill Surcharge**

The Township may impose a surcharge on the quarterly usage bill of the public water and/or sewer customers. In 2018, the Township Board voted to increase the surcharge on sewer usage bills from 3% to 25%. It is anticipated to raise approximately \$220,000 in 2020 which funds will be targeted toward repairs to the existing sanitary sewer system as identified in the SAW Grant Wastewater Asset Management Plan summarized in Appendix D.

#### CAPITAL IMPROVEMENT PROGRAMMING

The Township will prepare and update a proposed schedule of capital projects and equipment to be built or purchased within a six year period. The CIP will list future projects in order of construction or acquisition priority and as can be achieved financially along with cost estimates.

Comstock's first year of scheduled projects will be referred to as the capital budget and include those projects scheduled to be funded in the upcoming year. These projects will be included in the Township's legally adopted budget, as determined by the Township Board based upon available resources and budgetary limitations.

#### BENEFITS OF THE CIP PROCESS

Here are a few of the benefits the Township may realize:

- Focused attention on the community's goals, needs, and capabilities. This will involve keeping projects in line with community objectives, anticipated growth and financial capabilities. This information will be obtained from the various adopted plans and polices referenced earlier.
- Optimum Use of Taxpayer's Dollar. Advanced planning and programming will help avoid costly mistakes. This program will also aid the Township Board in making sound annual budget decisions. The listing of anticipated projects may encourage the purchase of land well in advance of construction, at a lower present cost, rather than maybe a higher future cost.
- More Efficient Government Administration. Coordination of capital improvements programming by township, county and state agencies can reduce scheduling problems and conflicting or overlapping projects. For example, utilizing a CIP may avoid paving a street one year and tearing it up the next year to install sanitary sewer.
- > <u>Improved Intergovernmental and Regional Cooperation.</u> It may be possible to share needed facilities between local units of government or between the municipality and a school district. Examples would be sewer pretreatment facilities or utilizing classroom space for recreation programs.
- Maintaining a Sound and Stable Financial Program. When ample time has been provided for planning, the most economical means of financing each project can be selected in advance. Keeping projects within the financial capacity of the community will help to preserve Comstock's credit rating and enhance the Township's attractiveness to business and industry.
- Enhance Opportunities for Participation in Federal and State Grant Programs. Most grant applications require the need for programs to be well documented, with a clear statement of goals and objectives. This documentation has already been developed in the CIP.

#### SCHEDULE PERIOD

As indicated above, a six year period is considered to be the most suitable. Two or three years is too short of a time frame for effective programming due to planning and financing of major facilities usually takes longer. Periods of seven years or more may schedule a project too far into the future to be of practical value.

#### **ANNUAL UPDATE & PROCESS CHANGES**

The CIP will be updated annually in order to fine-tune the capital budget to reflect changing economic conditions or Township needs. The CIP program will also be adjusted to reflect the need for additional projects and set different priorities, if necessary. Some of the CIP projects included in the 2019 Township Budget did not get accomplished as planned. In some instances the funds were needed for a different CIP project and in others, time did not allow for the project to be accomplished.

This is the third CIP to be prepared by the Township with the first being the 2018-2023 CIP. The Policy Group continues to learn from this process. The 2019 call for projects for the 2020-2025 CIP resulted in the addition of 20 new projects and the modification of previously identified projects for the various years, as anticipated. Previously shown as a 2022 project, the grant match for improvements to McLinden Nature Trails was withdrawn by the Parks and Recreation Department and is not included in this CIP.

The process followed for this CIP allowed for a presentation to the Policy Group on each new project that was submitted in the call for projects. This was valuable to the group members so that there was understanding of the projects before they were individually scored by each member. This time, the score sheets were changed with a separate score sheet and application form for proposed equipment CIP projects where previously all projects were scored following a single score sheet. This change simplified the process. The score sheets used by the Policy Group members can be found in Appendix F along the application forms.

#### ANNUAL REVIEW OF TOWNSHIP ASSETS

A list of assets owned by the Township, not including those of the Fire Department, and their condition was created in 2018 and is updated each year. A subcommittee of the Policy Group reviewed each asset owned by the Township and made observations as to the asset's condition: *Good, Fair, Poor* or in *Immediate need of attention, repair, removal and/or replacement*. Other observations were also provided for some of the assets. The spreadsheet identifying township assets and their condition as of July 2019 can be found in Appendix C.

#### **ROADS**

Primary roads are maintained and improved by the Road Commission of Kalamazoo County (RCKC) at their expense. Local roads in the Township are also maintained and improved by the RCKC but the cost is shared by the Township. Local Road Participation Funds (PAR) Funds are dedicated by the RCKC to be used in the Townships of Kalamazoo County based on the amount of road mileage. The PAR Funds must be matched locally, however, to be used. The Township has traditionally over matched the available funds. With the road millage, the Township is committing \$800,000 in 2020 to the maintenance and improvement of local roads. Approximately seven miles of local roads can be addressed in a typical year with the millage. \*\* As of October 2019, the Township may not be able to levy the road millage in 2020 due to action by Kalamazoo County Commission; this decision may be appealed and effect both 2020 and future years of this CIP. \*\*

#### **Annual Local Road Improvements**

Project Years: 2020 – 2025 Project Cost: \$1,000,000 in 2020

Funding Source: Millage \$800,000 (may be \$0, see paragraph above)

PAR Funds \$200,000

The RCKC has a 10 year CIP for Local Roads, however it is a fluid list. Annually, the Township works with the RCKC engineers to reviews the list which can result in modifications to the planned projects in any given year due to changing priorities, local road conditions and/or opportunities to coordinate local road work with other infrastructure projects. As a result, a specific list of planned road projects by year is not included in this CIP.

#### SANITARY SEWER MAINS

An Asset Management Plan (AMP) for all the sanitary sewers, force mains and pump stations within the Township was completed in 2018. It identifies those areas of the system that need maintenance presently or will need future maintenance. Any sanitary sewer work will be funded through water and sewer funds and not compete with other CIP projects. Appendix D contains a list of planned sanitary sewer work resulting from the Asset Management Plan through 2026.

Construction of new sanitary sewer mains will be triggered by development or done in response to a special assessment district petition. The cost of such extensions will be borne by the requesting party with possibly some Township participation. There are currently no plans for construction of new sewer mains in the Township.

#### **WATER MAINS**

Construction of new water mains will be triggered by development or done in response to a special assessment district petition. The cost of such extensions will be borne by the requesting party with possibly some Township participation. There are no identified plans for the extension of existing water mains in the Township as of the writing of this CIP. However, there is talk of looping water main from Gull Road to G Avenue if the property owners in the extension area successfully petition for a special assessment district to pay for and extend 26<sup>th</sup> Street. Any water main work will be funded through water and sewer funds and not compete with other CIP projects.

#### STATUS OF 2019 PROJECTS

Descriptions and status of the 9 projects submitted to the Township Board for inclusion in the 2019 Operating Budget are provided below.

Project Name: Merrill Park restroom building CIP ID#: PR-10

**Description:** New restroom building adjacent to playground for safety and convenience to be built during the redevelopment of Merrill Park.

Status: Park redevelopment is underway as of this writing with completion in the fall.

Project Name: Robert Morris Park Pavilion Roofs CIP ID#: PR-07

**Description:** Repair or replace the roofs on both pavilions at Robert Morris Park. If replace, new roofs will be metal rather than shingles for longer life as well as cohesive design with restroom building which has metal roof.

Status: Accomplished in 2018 with funds previously identified for Merrill Park as redevelopment of that park was postponed to 2019.

Project Name: Celery Street Park Playground CIP ID#: PR-08

**Description:** Replace existing playground equipment with state of the art equipment that satisfies current safety standards. This includes changes to the ground cover under the playground. With new observation benches and trash cans.

Status: Accomplished in the spring; playground equipment was acquired with grant assistance at the end of the season in 2018. Observation benches and trash cans were not included with the playground work.

Project Name: Robert Morris Parking Lot and Driveway Paving CIP ID#: PR-03

**Description:** Resurface park driveway from H Avenue to the parking lot and including the oldest section of the parking lot. Seal newer section of parking lot. This project was submitted for funding in 2018 but was not included in the operating budget adopted by the Township Board.

Status: Not undertaken. Funds budgeted for this project were applied to the Merrill Park redevelopment to allow for the construction of a new restroom building adjacent to the playground. It is proposed in this CIP for 2020.

Project Name: Comstock Center Land Acquisition 2019 CIP ID#: AD-06

**Description:** Continue setting aside (earmarking) \$25,000 a year for future land acquisition in the Comstock Center Area as opportunities arise and as part of implementing the 2014 Strategic Vision, Vision 2025 Master Plan, the Comstock Center Place Plan for Redevelopment and Prosperity and the Downtown Development and Tax Increment Financing Plan.

Status: Funds have been earmarked. Combined with the funds set aside in 2018, the balance is \$50,000.

Project Name: Phase 1 - Comstock Center Design Plan Implementation	CIP ID#: AD-03
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**Description:** Phase 1 of implementing the Comstock Center Design Plan. May include 'low-hanging fruit' aesthetic projects such as street lights, banners, benches, sidewalk improvements, etc.

Status: Consultant was hired to assist in the formal adoption of a Downtown Development Authority including preparation of the Downtown Development and Tax Increment Financing Plan. As of this writing, \$39,500 remains and may be spent by the Downtown Development Authority Board on streetscape items such as seasonal banners and brackets.

**Description:** Replace the existing basketball court surface, hoop stands and hoops. Line the surface to replicate an authentic court by reducing dimensions to fit the court parameters.

Status: As of this writing, this project may yet get underway in 2019.

Project Name: Comstock Cemetery expansion	CIP ID#: AD-04
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**Description:** Expand Comstock Cemetery to establish additional plots. This work will include tree and brush removal, grading and paving additional roadway.

Status: This project was not undertaken and is now proposed for 2021. Of the \$80,000 budgeted for work at Comstock Cemetery, \$20,000 was used for paving at Maple Grove Cemetery in 2019.

Project Name: Southwest Michigan Bikeway Signs Phase 1 CIP ID#: AD-05	
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**Description:** Install Southwest Michigan Bikeway signs along a TBD street(s) as part of region-wide implementation of Map 7 – Commuter Routes of the Kalamazoo Area Transportation Study Metropolitan Transportation Plan.

Status: This is no longer being pursued. The Road Commission of Kalamazoo County has begun installing Southwest Michigan Bikeway signs in Comstock Township and other townships as part of a multi-year plan.

#### 2020 – 2025 PROJECT SUMMARIES

Descriptions of the 29 projects included in the 2020 -2025 CIP are provided below. Grouped by year funding is requested, the projects are listed in order of the score received by the Capital Improvements Plan Policy Group whose members individually rated each submitted project. Only the projects identified for undertaking in 2020 are recommended to the Township Board for inclusion in the 2020 General Fund Budget. There are two projects proposing funds be set aside (earmarked) over the life of the CIP for land acquisition. If approved by the Township Board, these funds will have to be tracked so that they are available in the future when the acquisition is proposed.

Project Name: Merrill Park building repairs	CIP ID#: PR-10
Timeline for completion: 2020	Cost: \$35,000

**Description:** Existing building at Merrill Park needs a new roof, painting/siding and the renovation or demolition of the attached former restroom building. Storage space is needed. The improvements to this building are needed for functional as well as aesthetic reasons given the redevelopment of Merrill Park and the expansion of the Comstock Firefighters' Memorial within the park.

Project Name: Robert Morris Parking Lot and Driveway Paving	CIP ID#: PR-03
Timeline for completion: 2020	Cost: \$100,000

**Description:** Resurface park driveway from H Avenue to the parking lot and including the oldest section of the parking lot. Seal newer section of parking lot. This project was submitted for funding in 2018 but was not included in the operating budget adopted by the Township Board. It was also submitted in 2019 and included, however, funds budgeted for this project were applied to the Merrill Park redevelopment to allow for the construction of a new restroom building.

Project Name: Comstock Center Land Acquisition 2020	CIP ID#: AD-07
Timeline for completion: 2020	Cost: \$25,000

**Description:** Continue setting aside (earmarking) money for future land acquisition in the Comstock Center Area as opportunities arise and as part of implementing the 2014 Strategic Vision, Vision 2025 Master Plan, Comstock Center Place Plan for Redevelopment and Prosperity and the Downtown Development and Tax Increment Financing Plan. This is the third year that this set aside is proposed; a balance of \$50,000 has been earmarked already.

Project Name: Phase 2 - Comstock Center Design Plan Implementation	CIP ID#: AD-08
Timeline for completion: 2020	Cost: \$50,000

**Description:** Phase 2 of implementing the Comstock Center Design Plan for Prosperity and Redevelopment and the Downtown Development and Tax Increment Financing Plan. Similar to phase one, easier-to-accomplish aesthetic projects such as street lights, benches, flowers, sidewalk improvements, etc., may be undertaken as selected by the Downtown Development Authority Board.

Project Name: Celery Street Park Basketball Court	CIP ID#: PR-09
Timeline for completion: 2020	Cost: \$30,000

**Description:** Replace the existing basketball court surface, hoop stands and hoops. Line the surface to replicate an authentic court by reducing dimensions to fit the court parameters. This project was included in the 2019 operating budget but not accomplished as of September 2019 when this CIP was written.

Project Name: Parks Department building site 2020	CIP ID#: PR-13
Timeline for completion: 2020	Cost: \$25,000

**Description:** Begin setting aside (earmarking) money for future land acquisition for a new Parks Department building for administration/management, programming and maintenance staff as well as for storage of supplies and equipment.

Project Name: Merrill Park parking lot resurface	CIP ID#: PR-21
Timeline for completion: 2021	Cost: \$100,000

**Description:** Replace the parking lot at Merrill Park as it is in poor condition. The improvements to the park completed in 2019 along with the Fire Fighters Memorial will result in additional traffic and wear and tear on the pavement.

Project Name: Tree removal and plantings throughout the parks	CIP ID#: PR-22
Timeline for completion: 2021	Cost: 25,000

**Description:** Implement environmental stewardship in the parks by replacing trees lost to disease, age or storms to provide for storm water management, shade and natural beauty. Loss of trees over the last 10+ years has resulted in washouts causing erosion of unpaved areas compromising the paved areas.

Project Name: Phase 3 - Comstock Center Design Plan Implementation	CIP ID#: AD-10
Timeline for completion: 2021	Cost: \$50,000

**Description:** Phase 3 of implementing the Comstock Center Design Plan as described in CIP ID# AD-08.

Project Name: Comstock Center Land Acquisition 2021	CIP ID#: AD-09
Timeline for completion: 2021	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition in the Comstock Center Area as described in CIP ID# AD-07.

Project Name: Ford Explorer	CIP ID#: AD-11
Timeline for completion: 2021	Cost: \$30,000

**Description:** Acquire a new vehicle, a Ford Explorer, to replace the 2006 Chevy Trail Blazer for Ordinance Officer and general travel by Township staff.

Project Name: Fishing Pier – Robert Morris Park	CIP ID#: PR-23
Timeline for completion: 2021	Cost: \$135,00

**Description:** Build ADA compliant facility including 40 feet of boardwalk over wetlands and 50 feet of fishing pier. The DEQ permit for the project expires on 2/27/2024. This project addresses the loss of shoreline fishing areas due to control measures directed at correcting the geese problems given their impact on E. coli levels in Campbell Lake. This project also adds a needed accessible recreation feature for Comstock Parks.

Project Name: Comstock Cemetery expansion	CIP ID#: AD-04
Timeline for completion: 2021	Cost: \$80,000

**Description:** Expand Comstock Cemetery to establish additional plots. This work will include tree and brush removal, grading and paving additional roadway and a new access to Neal Avenue. This work will be designed to allow for future shared drive to Neal Avenue with Neal Avenue Park.



### COMSTOCK CHARTER TOWNSHIP 2020 - 2025 CAPITAL IMPROVEMENT PROGRAM

Project Name: Park Vehicle	CIP ID#: PR-15
Timeline for completion: 2021	Cost: \$22,000

**Description:** Acquire a new vehicle for the Parks Department to add a second vehicle for the department with three full-time employees to cut down on use of personal vehicle use for Comstock Parks business.

Project Name: Parks Department building site 2021	CIP ID#: PR-14
Timeline for completion: 2021	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition for a new Parks Department building as described in CIP ID# PR-13.

Project Name: Merrill Park Phase 2 – launch and river's edge work	CIP ID#: PR-20
Timeline for completion: 2022	Cost: \$100,000

**Description:** Replace the crumbling rip-wrap to restore the shoreline and address safety concerns. A \$300,000 grant from the MNRTF will be sought with a \$100,000 local match. The grant application will be presented as Phase 2 of the previously awarded \$300,000 grant for the 2019 redevelopment of Merrill Park.

Project Name: Wenke Ballfield MNRTF Grant Match	CIP ID#: PR-04
Timeline for completion: 2022	Cost: \$100,000

**Description:** Twenty-five percent match for an anticipated \$300,000 grant application in 2021 with award and expenditure of \$400,000 in 2022 for field lights and pole replacement, an additional field, parking lot paving and lighting, restroom refurbishment and a new storage building. This project will be coordinated with Kalamazoo County, the park owner.

Project Name: Comstock Center Land Acquisition 2022	CIP ID#: AD-13
Timeline for completion: 2022	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition in the Comstock Center Area as described in CIP ID# AD-07.

Project Name: Neal Avenue Park	CIP ID#: PR-12
Timeline for completion: 2022	Cost: \$200,000

**Description:** Coordinate design with Comstock Cemetery expansion, proposed for 2021, to establish a new park within and serving the Shields Plat. In addition to providing a park to a largely underserved area of the Township, this new park will allow for the removal of noncompliant and unsafe play equipment at Cooper Park.

Project Name: Township Hall land acquisition	CIP ID#: AD-12
Timeline for completion: 2022	Cost: \$200,000

**Description:** Acquire a parcel of land for a future Township Hall to be constructed.

Project Name: Parks Department building site 2022	CIP ID#: PR-16
Timeline for completion: 2022	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition for a new Parks Department building as described in CIP ID# PR-13.

Project Name: Comstock Center Land Acquisition 2023	CIP ID#: AD-14
Timeline for completion: 2023	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition in the Comstock Center Area as described in CIP ID# AD-07.

Project Name: Parks Department building site 2023	CIP ID#: PR-17
Timeline for completion: 2023	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition for a new Parks Department building as described in CIP ID# PR-13.

Project Name: Comstock Center Land Acquisition 2024	CIP ID#: AD-15
Timeline for completion: 2024	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition in the Comstock Center Area as described in CIP ID# AD-07.

Project Name: Parks Department building site 2024	CIP ID#: PR-18
Timeline for completion: 2024	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition for a new Parks Department building as described in CIP ID# PR-13.

Project Name: Comstock Center Land Acquisition 2025	CIP ID#: AD-16
Timeline for completion: 2025	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition in the Comstock Center Area as described in CIP ID# AD-07.

#### COMSTOCK CHARTER TOWNSHIP 2020 - 2025 CAPITAL IMPROVEMENT PROGRAM

Project Name: Parks Department building site 2025	CIP ID#: PR-19
Timeline for completion: 2025	Cost: \$25,000

**Description:** Continue setting aside money for future land acquisition for a new Parks Department building as described in CIP ID# PR-13.

#### PROJECTS WITH NO YEAR IDENTIFIED IN THE CIP

The below projects were submitted and reviewed by the committee without a year identified as to when the project will be accomplished. The first project listed – Merrill Park Phase 2 – received the highest score of all the projects submitted for consideration in the 2020 – 2025 CIP and repaving the parking lot, a separate project, received a score in the top-three. The projects below can be considered illustrative in the sense that no year is identified, however, as grant and other funding opportunities present, any of the below projects can be brought forward.

Project Name: Connector Bike Path	CIP ID#: PR-06	
Timeline for completion: TBD	Cost: TBD	

**Description:** Provide a walking/bike path to connect Kalamazoo River Valley Trail with the Gull Road walking/bike path along one or both of these routes: 26<sup>th</sup> Street and Sprinkle Road.

Project Name: Pave North and South Wenke Parks parking lots	CIP ID#: PR-23
Timeline for completion: TBD	Cost: TBD

**Description:** Pave the existing gravel parking lots. The lots have a lot of traffic from the KRVT and other park users. The driveways were previously paved by MDOT; Township incurs the expense of grading the parking lots each year.

### COMSTOCK CHARTER TOWNSHIP 2020 - 2025 CAPITAL IMPROVEMENT PROGRAM

#### **APPENDIX**

- A. 2020 2025 CIP Projects Listed by Year and Average Score
- B. Capital Improvement Program Policy Group Assumptions (updated April, 2019)
- C. List of Township Assets and Their Condition July 2019
- D. Sanitary Sewer Asset Management Plan
- E. 2018 -2022 IT Planning / Replacement Time Table
- F. Project Application Form & Project Score Sheet

#### **APPENDIX A**

# 2020- 2025 CAPITAL IMPROVEMENT PLAN SUMMARY OF SCORES

#### 2020 - 2025 CIP Projects - Listed by Year and Average Score

		Project	Average	Year	Year in	Year	
	Project	Cost	Score	Requested	Previous CIP	in this CIP	Notes
PR-11	Merrilll Park building repairs	\$35,000	65.8	2020	n/a	2020	
PR-03	Robert Morris Park - paving	\$100,000	60.5	2019	2019	2020	
AD-07	Comstock Center Land Acquisition '20	\$25,000	56.3	2020	2020	2020	
AD-08	Phase 2 - Town Center Implement	\$50,000	55.7	2020	2020	2020	into DDA budget?
PR-09	Celery Street Park basketball court	\$30,000	55.3	2019	2019	2020	may be accomplished in 2019
PR-12	Parks Department Building site '20	\$25,000	44.4	2020	n/a	2020	,
PR-21	Merrill Park parking lot resurface	\$100,000	61.0	2021	n/a	2021	
PR-22	Tree removal and plantings in the parks	\$25,000	57.9	2021	n/a	2021	
AD-10	Phase 3 - Town Center Implement	\$50,000	56.9	2021	2021	2021	
AD-09	Comstock Center Land Acquisition '21	\$25,000	56.3	2021	2021	2021	
AD-11	Ford Explorer	\$30,000	56.0	2020	n/a	2021	
PR-23	Fishing Pier - Robert Morris Park	\$135,000	53.0	2021	n/a	2021	permit expires in Feb 2024
AD-04	Comstock Cemetery	\$80,000	48.9	2019	2019	2021	drive will be shared with future Neal Avenue Park
PR-15	Park Vehicle	\$22,000	46.8	2020		2021	
PR-14	Parks Department Building site '21	\$25,000	44.4	2021	n/a	2021	
PR-20	Merrill Park Phase 2 - launch & rivers edge work	\$100,000	73.3	2022	n/a	2022	with MNRTF grant
PR-04	Wenke Ballfield Grant Match	\$100,000	63.6	2021	2021	2022	
AD-13	Comstock Center Land Acquisition '22	\$25,000	56.3	2022	n/a	2022	
PR-13	Neal Avenue Park (Shields Plat)	\$200,000	55.1	tbd	n/a	2022	share access to Neal Ave with Comstock Cemetery
AD-12	Land Acquisition - Township Hall	\$200,000	47.5	2022	n/a	2022	
PR-16	Parks Department Building site '22	\$25,000	44.4	2022	n/a	2022	
AD-14	Comstock Center Land Acquisition '23	\$25,000	56.3	2023	n/a	2023	
PR-17	Parks Department Building site '23	\$25,000	44.4	2023	n/a	2023	
AD-15	Comstock Center Land Acquisition '24	\$25,000	56.3	2024	n/a	2024	
PR-18	Parks Department Building site '24	\$25,000	44.4	2024	n/a	2024	
AD-16	Comstock Center Land Acquisition '25	\$25,000	56.3	2025	n/a	2025	
PR-19	Parks Department Building site '25	\$25,000	44.4	2025	n/a	2025	
	Park Projects with No Year Identified						
PR-06	Connector bike path	tbd	48.3	tbd	n/a	n/a	
PR-23	N and S Wenke Parks pave parking lots	\$15,000	47.1	tbd	n/a	n/a	

#### **APPENDIX B**

# CAPITAL IMPROVEMENT PROGRAM POLICY GROUP ASSUMPTIONS APRIL 2019

Randy Thompson, Supervisor Michelle Mohney, Clerk Bret Padgett, Treasurer



Jerry Amos, Trustee Chris Daniels, Trustee Terry McIver, Trustee Bob Pratt, Trustee

# CAPITAL IMPROVEMENT PROGRAM POLICY GROUP ASSUMPTIONS Updated April 2019

- 'CIP ID #' is just a number assigned by department/applicant for identification purposes and does not reflect department priority as projects may be moved around as the budgeting process dictates and/or allows. Example: BG-01 is a Buildings and Grounds CIP project but not necessarily the top priority where project BG-07 may be funded a year or more ahead of BG-01 in the 6 year CIP.
- 'Priority Community-wide', Section 1G of the Project Application Form, means identified through a public process ranging from public comment received at a board meeting to frequent comments made by park patrons to the responses received through a public input survey.
- 'Nonrecurring expenditure' in the *What are Capital Improvements* section of the CIP document means an expense that is highly unlikely to occur more than once in the lifetime of the CIP.
- 'Nonrecurring rehabilitation' means a rehabilitation not expected to be repeated in the lifetime of the CIP (i.e., not a regular maintenance expense).
- The CIP will be updated annually beginning with a call for projects late-winter/early-spring with associated deadlines from the Township Superintendent.
- If a lower scored project is funded before a higher project it will only be due to an emergency (health, safety, welfare concern).
- A Project Status Sheet will be completed annually for every project listed in the CIP for funding in the previous year beginning with the 2019-2024 which will have a status sheet for each 2018 project.
- While helpful and needed, the inventory of Township equipment and capital assets resulting from this process is not the same as the CIP.
- An Illustrative list of projects identified as 7 10 years beyond the lifetime of the CIP may be included in the Appendix.
- \$5,000 will be the minimum cost (versus \$10,000) for purchase or replacement of major equipment to be included in the CIP.
- Equipment and Capital assets will be inspected/evaluated annually by the Township Superintendent and Maintenance Supervisor.

- The CIP Policy Committee will meet quarterly for purpose of updates to the current year projects as well as the following year's projects. The first meeting of the year will coincide with the annual call for projects in late winter/early spring.
- Section 3 of the Project Application Form, Equipment, applies to any CIP project that involves the purchase of equipment, not just maintenance equipment.
- Each member of the Policy Group will individually score and then rank the project applications.
- The Policy Group will be made up of the Township Supervisor, Township Treasurer, Parks Director or Park Board Chair, a Township Board representative, a Planning Commission representative, Township Superintendent and the Planning & Zoning Administrator.
- The Managerial Group will compile the scores of the Policy Group members on the Needs Assessment Forms and consists of the Township Superintendent and Planning & Zoning Administrator.
- The Managerial Group will clarify any issues, finalize the ratings and bring the CIP to the CIP Policy Group and then the Planning Commission to present it at the public hearing. (Modified April 2019)
- Any project funded one year but not *started* will have to compete again against other project applications in the next round/next CIP preparation. (Added 2018)
- It is okay to move up or move around projects identified in the CIP to/from a later year within budgeted dollars as a swap for a project that will not get underway ex. Funds for Comstock Cemetery work in 2018 operating budget will be spent on Maple Grove cemetery instead. (Added 2018)
- Projects involving water or sewer mains will not compete with other general fund projects as they
  have a separate pot of money. But they will be included in the CIP so that document is
  comprehensive. (Added 2018)
- A presentation by the applicant to the CIP Policy Committee will be made for each application submitted following the annual call for projects for the next CIP and before the projects are scored. (Added April 2019)

#### **APPENDIX C**

Condition and Maintenance Needs							
	Good (10+ Yrs)		Poor (1-5 Yrs)	Immediate	Comments and/or observations		
TOWNSHIP OFFICE & LIBRARY							
6130 King Hwy (Library)					constructed 1984		
6138 King Hwy (Twp. Hall)							
Building: January, 1967. Remodel 1973. Addition 1981.					Paint & caulking where welded address & twp ltrs painted. Bldg trim painted in 2013 (\$9,500)		
Boiler		Х					
Flooring		Х			2015 New Carpet, flooring inc. stairwell=\$33120. Foor repair \$2633		
Sign(s)	Х						
Roof	Х				Repaired over employee entrance 2013. Reroofed Twp Hall portion of Bldg in 2015 (\$34,600)		
Parking Lot		Х			Sealed and striped 9/2018		
Fencing (Wood/bet upper & lower level parking lots)	Х						
COMPACTOR/TRANSFER STATION							
6604 E Main-Compactor/Transf Station Office		Х			need one more recycling bin		
Driveway		Х					
Parking/Entrance/Exit		Х					
Concrete Slabs for Bins	Х						
Maintenance Building (+ Former Oil Collection Shed)			Х		Bldg needs Paint. Roof leak on oil collection shed building.		
	•			•			
MAINTENANCE GARAGE-5242 Azo Ct							
Office/Storage	Х				Roof condition unknown. Need address on entrance sign		
Parking Lot		Х					
-	•			•			
PARKS & RECREATION							
Celery Street-6294 Wright St							
Fencing		Х					
Basketball Court	Х				New in 2019		
Playground Equipment	Х				New in 2019		
				II.			
Cooper Park-450 N 26TH ST							
Parking Area		Х					
Playground Equipment			Х				
Historical monument			Х		Needs maintenance.		
Dam (Middle Comstock Dam ID 137)		Х			Dam evaluation done in 2015. Recommended Qrtrly monitoring		
,	•				. •		
Fleetwood Park-9950 Shadowlane							
Concrete Walkway(s)			Х				
Gazebo			Х				
Playground Equipment & Fencing		Х			Need more sand under swings		
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,							
Green Meadow-5650 E CORK ST							
Bleachers & benches			Х		Benches need to be painted. Bleachers no longer to code, paint as needed		
Fencing		Х					
Ball Diamonds	Х						
-							

Condition and Maintenance Needs							
	Good (10+ Yrs)	Fair (5- 10 Yrs)	Poor (1-5 Yrs)	Immediate	Comments and/or observations		
Parking lot		Х			needs to be re-graded		
Merrill Park-5845 Comstock Ave		1		ı			
Playground Equipment	Х				New 2019		
Pavilions	Х				New 2019		
Memorial		Х					
Parking Lot			Х				
Fencing	Х				New fencing installed along east and south 2015		
Firefighter Memorial-5817 Comstock Ave	Х				Additional items added in 2019.		
Storage/Restrooms-5817 Comstock Ave					New restroom in 2019. Storage building and office remains		
Neal Street-5900 Neal Ave							
Ball Diamonds			Х				
Fencing			Х				
North Wenke-King Hwy		T .		ı			
Parking Area; gravel			Х		Paint Posts		
Peer Park-58 N 26TH ST		1		T			
Historical monument		Х			Clean brass plate		
Benches	Х	ļ					
River Villa-6500 KING HWY							
Jan Schau Flower Walk-6450 KING HWY							
River Villa Preserve-6550 KING HWY							
River Oaks (Leased Property)-9400 E Michigan		T I		I			
Dugouts (4)	X		.,				
Concession Stand-Bathrooms			Х		Needs attention. Roof appears in poor condition.		
Contents in Concession Bldg	X						
Bleachers				Х	Being replaced in 2019.		
Field Lighting			Х				
Playground Equipment		Х					
Fencing		Х					
Shelter/Pavilion		Х					
Ball Diamonds	X						
Property in general			Х		Oak tree in sitting area in trouble		

Condition and Maintenance Needs							
	Good (10+ Yrs)	Fair (5-	Poor (1-5 Yrs)	Immediate	Comments and/or observations		
Robert Morris Park-8415 E H Ave							
Restrooms/Concession Buildling	Х				Roof poor condition		
Office/Restrooms (Lower Garage)			Χ		Roof poor condition		
Storage Building (Upper Garage)			Х		Roof questionable, fascia in rough shape.		
Parking Lot	Х				New 2019		
Parking Lot Lighting		Х					
Pavilion #1-East			Χ				
Pavilion #2-West			Х				
Playground/Playstructure		Х					
Fencing		Х					
Badmitton/Volleyball Ct		Х					
Emergency Call Box	X						
Ticket Booth			Х				
South Wenke-King Hwy							
Gravel Parking Area		Х			Paint Posts		
Fencing			Χ				
Lighthouse	X						
CEMETERIES							
Comstock-5900 ORAN AVE							
Storage		Х			Needs to be painted		
Fencing		Х					
Maple Grove-5240 AZO CT							
Roadway-New Section		Х			New road pending.		
Roadway-Old Section		Х					
8x8 Storage Building			Χ		Very Poor shape, should be replaced. Historic?		
Fencing			Χ		ok		
VEHICLES							
Chevy SUV/Blazer (White-Ordinance Office)			Х				
Ford F-150 4x4 (White-Parks & Recreation)		Х					
Ford Explorer (White-Floater)		Х					
Chevy Silverado 2500 (White-Maintenance)	Х						
Chevy Silverado 2500 PU (White-Maintenance)			Х				
Integrity 16' Trailer		Х					

	Cond	ition and	Maintenand	ce Needs	
	Good (10+ Yrs)		Poor (1-5 Yrs)	Immediate	Comments and/or observations
MAINTENANCE EQUIPMENT					
Western Plow	Х				new 2018
Western Plow		Х			
Western Plow		Х			
Gator T5		Х			
Gator T5		Х			
2013 Skag 61" Turf Mower		Х			
2016 Skag 61" Turf Mower		Х			
Exmark Zero turn Mower			Χ		
Integrity 16' Utility Trailer		Х			

PUMP STATIONS (SEE SAW GRANT MAINTENANCE SCHEDULE)				
1200 S 35th St (LS #13)			Χ	Old -scheduled for rebuild in 2020
Sprinkle Rd (LS #14)		Χ		Needs Paint
Hunters Pond (LS #29)		Χ		ok
Proctor St (LS #43)		Χ		ok
Francis Ct (LS #41)		Χ		Needs paint
Kersten Ct (LS #3)		Χ		box that encloses wires on rear of station is broken off the mounting
King Highway (LS #42)		Χ		Needs paint
King Highway (LS #6)		Χ		Needs paint
28th St-Meadowood Estates (LS #12)		Χ		ok
2107 N 26th St (LS #57)		Χ		ok

#### **APPENDIX D**

#### **SANITARY SEWER ASSET MANAGEMENT PLAN**

	Sanitary Sewer	Forcemain	Pump Stations	Total Amount
Year	CIP Expenses	CIP Expenses	CIP Expenses	CIP Expenses
2017	\$0	\$0	\$0	\$0
2018	\$61,659	\$0	\$0	\$61,659
2019	\$111,323	\$0	\$0	\$111,323
2020	\$506,196	\$0	\$0	\$506,196
2021	\$66,570	\$0	\$0	\$66,570
2022	\$175,549	\$0	\$0	\$175,549
2023	\$224,106	\$0	\$0	\$224,106
2024	\$1,125,712	\$0	\$0	\$1,125,712
2025	\$194,495	\$0	\$0	\$194,495
2026	\$260,530	\$0	\$0	\$260,530
2027	\$0	\$781,454	\$0	\$781,454
2028	\$0	\$0	\$287,061	\$287,061
2029	\$1,841,252	\$0	\$253,453	\$2,094,706
2030	\$184,416	\$0	\$0	\$184,416
2031	\$48,412	\$0	\$0	\$48,412
2032	\$477,938	\$0	\$0	\$477,938
2033	\$376,022	\$161,500	\$317,436	\$854,958
2034	\$1,597,485	\$0	\$65,392	\$1,662,877
2035	\$0	\$0	\$2,731,446	\$2,731,446
2036	\$0	\$211,522	\$753,365	\$964,887
2037	\$0	\$0	\$0	\$0
2038	\$0	\$0	\$0	\$0
2039	\$0	\$0	\$133,569	\$133,569
2040	\$0	\$0	\$0	\$0
Sanitary se	wer expenses includ	les pump stations		

#### **Implementation Timeline**

		micinic	
Planned Y	ear <sup>(1)</sup> ID	Project Title	Total Est. Cost (2)
2018	1	E ML Ave (Sanitary Point Repair - Infiltration)	\$30,000
2018	2	Bell's Brewery (Sanitary Point Repair - Infiltration)	\$18,000
2018	3	26th Street Lift Station	\$2,750
2018	4	Francis Street Lift Station	\$500
2018	5	Roto Rooter Lift Station	\$8,000
2018	6	Sprinkle Road Lift Station	\$1,200
2019	7	East Michigan (Sanitary Point Repair – External Utility)	\$31,000
2019	8	Bert's Bakery (Sanitary Point Repair – External Utility)	\$13,000
2019	9	East Michigan Ave (Sanitary Point Repair)	\$13,000
2019	10	Hunter's Pond Lift Station	\$50,000
2020	11	Gull Road and G Avenue (Sanitary Point)	\$20,000
2020	12	Comstock Village Lane (Sanitary Point Repair)	\$11,000
2020	13	35th Street Lift Station	\$446,000
2021	14	Azuba Avenue (Sanitary Point Repair)	\$31,000
2021	15	Sprinkle Road (Sanitary Point Repair)	\$13,000
2021	16	Kersten Court Lift Station	\$17,500
2022	17	E H Avenue (Sanitary Point Repair)	\$37,000
2022	18	Kersten Court (Sanitary Point Repair)	\$13,000
2022	19	Menards (Sanitary Point Repair)	\$17,000
2022	20	King Highway Lift Station	\$100,000
2023	21	River Street (Sanitary Point Repair)	\$38,000
2023	22	Gull Road (Sanitary Point Repair)	\$23,000
2023	23	Proctor Lift Station	\$140,000
2024	24	NW Area Lining	\$980,000
2025	25	Lining Project	\$166,000
2026	26	ML Area Lining	\$218,000

Notes:

 $<sup>^{(1)}</sup>$  Unplanned repairs may necessitate adjustments in priority.

<sup>(2)</sup> All costs estimated in 2017 dollars.

#### **APPENDIX E**

### 2018 – 2022 IT PLANNING / REPLACEMENT TIME TABLE



#### **Charter Township of Comstock**

#### 5 Year IT Planning

#### **Budget Year 2018**

- Purchase new Dell R730 server
- Move current virtual servers to new Dell hardware
- Repurpose existing HP server as backup storage
- Install new VM of Server 2016 Standard; enable Essentials Experience
- Create secure remote access for files, RemoteApp, Remote Desktop access
- Install Server 2016 Connect utility on all workstations
- Retire CTDC Server VM
- Configure update management and image backup
- Replace 6 workstations that are over 5 years old
- · Change Internet access from Spectrum to CTS fiber
- Setup/configure CTS cloud backup
- Rename workstations on network
- Test cloud and on-site backup systems for disaster recovery

#### **Budget Year 2019**

- Upgrade Server operating systems on existing BS&A Server VM
- Replace 3 workstations that are over 5 years old
- Transition to Office 365 from on-site Exchange Server
- Upgrade Office software on all workstations
- Develop Office 365 technologies social media
- Transition to Defender Security on workstations after Viper subscription lapse
- Test cloud and on-site backup systems for disaster recovery

#### **Budget Year 2020**

- Replace 2 workstations that are over 5 years old
- Replace HP server with newer on-site storage solution
- Transition to VoIP phone system after Telnet subscription lapse
- Test cloud and on-site backup systems for disaster recovery

#### **Budget Year 2021**

- Replace 2 workstations that are over 5 years old
- Test cloud and on-site backup systems for disaster recovery

#### **Budget Year 2022**

- Upgrade server operating systems to current versions
- Test cloud and on-site backup systems for disaster recovery

#### **APPENDIX F**

**PROJECT SCORE SHEETS** 

&

**PROJECT APPLICATION FORMS** 

## **Section 1A** Project title: \_\_\_\_\_ Department: \_\_\_\_\_ Prepared by: Date prepared: CIP ID#: \_\_\_\_\_ Anticipated start date: \_\_\_\_\_ **Section 1B Project description:** Provide a brief (1-2) paragraph description of the project: **Section 1C Planning context:** Is the project part of an adopted program, policy or plan? NO YES (must identify): Must list the adopted program or policy, and how this project directly or indirectly meets these objectives: **Section 1D Planning context:** Is the community legally obligated to perform this service? NO YES

#### **Section 1E**

If Yes, please describe the community's legal obligation:

**Project timeline:** Estimated project beginning and ending dates. Be sure to include any work being done in prior years, including studies or other planning:

_				•	_
Se	cti	$\mathbf{a}$	n	7	_
25	LL	w			_

**Coordination:** Please identify if this project is dependent upon one or more other CIP projects and please describe the relationship:

Section 1G Project priority: low, medium, high Priority within department:	Priority community-wide:
Section 2A  Prior approval: Is this project included approved by any board, commission or	d in the 2019 adopted or prior year's budget? Has this project beer r governing body?
YES Please check all appropria Governing Body Planning Commission budget	
NO NO	
Section 2B  Total estimated cost: in do  List all funding options available for thi	
Recommended funding option(s) to be	e used? (i.e.: operating revenues, fund balance, bond issue, etc.)
Section 2C Basis of cost estimate: Please check o	ne of the following?
Cost of comparable facility/equ	ipment
Cost estimate from engineer/ar	rchitect
Rule of thumb indicator/unit co	ost
Preliminary estimate	
Ball park "guesstimate"	

2020-2025 CAPITAL IMPROVEMENT NEED	S ASSESSMENT	FORM		
Project Name:	Total Score:			
Department:	Total Score.			_
Rater Name:	Score	Rater		Total
	Range	Score	Weight	Points
1. Contributes to health, safety and welfare			1 1	
Eliminates a known hazard	5			
Eliminates a potential hazard	4		_	
Materially contributes	3		3	
Minimally contributes	2			
No Impact	1			
2. Project needed to comply with local, state or federal law		1		
Yes	5		3	
No	0			
3. Project conforms to adopted program, policy or plan	T	1		
Project is consistent with adopted township policy or plan	5	-		
Project is consistent with administrative policy	3	=	3	
No policy/plan in place	0			
4. Project remediates an existing or projected deficiency		1		
Complete remedy problem	5			
Partially remedy problem	3		2	
No	0			
5. Will project upgrade facilities?				
Rehabilitates/upgrades	5			
Replace existing	3		2	
New (other than replace)	1		2	
N/A	0			
6. Protects Natural Resources				
Yes (new or continued protection)	5		2	
No	1		2	
7. Reduces future costs (repair)				
Materially contributes	5			
Minimally contributes	3		2	
No impact	1			
8. Contributes to long-term needs of community				
More than 30 years	5			
21 - 30 years	4			
11 - 20 years	3	1	1	
4 - 10 years	2	1		
3 years or less	1	1		
9. Department priority		,	'	
High	5			
Medium	3	1	1	
Low	1	1		
10. Project delivers level of service desired by community as identified b	y a public input p	rocess		
High	5			
Medium	3	1	1	
Low	1	1		
11. Other: (Discretionary)				
	5		1	

**Purchase** 

Rental/lease

Number of units requested: \_\_\_\_\_\_Estimated service life (years):

## **Section 1A** Equipment: \_\_\_\_\_ Department: \_\_\_\_\_ Prepared by: Date prepared: Amount requested:\*\_\_\_\_\_ CIP ID#: \* \$5,000 minimum cost for inclusion in CIP. **Section 1B Equipment need description:** Please describe the need for the equipment to be purchased: **Section 1C** Coordination: Please identify if this equipment purchase is dependent upon one or more other CIP projects and please describe the relationship: **Section 1D Priority:** low, medium, high Priority within department: \_\_\_\_\_ Priority community-wide: **Section 2A** Form of acquisition: Please check one of the following:

section 2B sasis of cost estimate: Please check one of the following?					
Cost of comparable equipment					
Cost estimates from supplier/retailer/wholesaler Number of quotes received:					
Ball park 'guestimate'					
 on 3A se of expenditure: Please check appropriate box(es)					
Scheduled replacement					
Replace worn-out equipment					
Expanded service life					
Increased safety					
Present equipment obsolete					
Reduce personnel time					
New operation					
Improved service to the community, procedures, etc.					
Other:					

# Section 3B Replaced items(s): Attach a separate sheet if necessary

ITEM	MAKE	AGE	PRIOR YEAR'S MAINTENANCE	PRIOR YEAR'S RENTAL COST
			\$	\$
			\$	\$
			\$	\$
			\$	\$
			\$	\$
			\$	\$

2020-2025 CAPITAL IMPROVEMENT NI	EEDS ASSESSMENT	FORM		
Equipment:				
Department:	Total Score:			-
Data Maria	Score	Rater		Total
Rater Name:	Range	Score	Weight	Points
1. Contributes to health, safety and welfare				
Eliminates a known hazard	5			
Eliminates a potential hazard	4			
Materially contributes	3		3	
Minimally contributes	2			
No Impact	1			
2. Needed to comply with local, state or federal law				
Yes	5	3		
No	0			
3. Remediates an existing or projected deficiency				
Complete remedy problem	5			
Partially remedy problem	3		3	
No	0			
4. Will project upgrade facilities?				
Rehabilitates/upgrades	5			
Replace existing	3		3	
New (other than replace)	1		3	
N/A	0			
5. Reduces future costs (repair)				
Materially contributes	5			
Minimally contributes	3		3	
No impact	1			
6. Department priority				
High	5			
Medium	3		2	
Low	1			
7. Protects Natural Resources				
Yes (new or continued protection)	5		2	
No	1		_	
8. Contributes to long-term needs of community				
More than 30 years	5			
21 - 30 years	4			
11 - 20 years	3		1	
4 - 10 years	2	]		
3 years or less	1			
9. Other: (Discretionary)				
	5		1	